



Welcome to the SMDP News

SMDP News, the newsletter for CDC's Sustainable Management Development Program (SMDP):

- Informs members of the international health community about SMDP activities.
- Supports graduates of SMDP's annual Management for International Public Health (MIPH) course.
- Facilitates country-to-country exchanges of information and experience in public health management development.

SMDP NEWS is published quarterly, and distributed to all MIPH graduates. Graduates are encouraged to send articles, photos and updates on their activities, as well as corrections to mail and email addresses and phone numbers for the directory.

Current and past editions of the **SMDP NEWS** can be viewed at our website: www.cdc.gov/smdp

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CENTERS FOR DISEASE
CONTROL AND PREVENTION

SMDP News

Sustainable Management Development Program

Better management, stronger programs, healthier people

U.S. Department of Health and Human Services
Centers for Disease Control and Prevention

MIPH 2005 Graduates Represent Four Continents



Twenty-nine participants attended this year's CDC/Emory Management for International Public Health (MIPH) course in Atlanta. The group was professionally and geographically diverse, and comprised participants from 17 countries—Botswana, Brazil, Ethiopia, Haiti, Lesotho, Macedonia, Malawi, Mexico, Mozambique, Saipan, Serbia & Montenegro, Swaziland, Taiwan, Thailand, Uganda, Vietnam, and Zambia. Professionally, participants included nurses, medical university faculty, physicians, an informatics manager, a human resource manager, a TB program specialist, and a research assistant.

The Open Society Institute, USAID/Mexico, the Taiwan Bureau of Health Promotion, Commonwealth of the Mariana Islands Department of Health, The World Bank, and CDC's Global AIDS Program sponsored the 2005 participants.

John Marsh of Marsh & Barnes, a private consultancy to the health care industry, government agencies and non-profit organizations, taught a new session on Organizational Excellence based on the widely used European Excellence Model and the Baldrige National Quality Program. The session demonstrated how all of the MIPH course content can be used to improve organizational performance.

At the October 21 graduation ceremony, Nick Farrell, Senior Advisor to the Director, Coordinating Office for Global Health, praised the MIPH graduates for the leadership they will provide after they return home. Commenting on the important role of MIPH alumni, Nick said, "Well-trained managers in public health provide the link between the other critical activities of epidemiology, surveillance, response, and laboratory services."

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Management for International Public Health course 2005

Dr. Velepe Mtonga of Zambia, spokesperson for the Class of 2005, was inspired by the late Dr. Martin Luther King, Jr.'s "I have a dream" speech, saying, "We have a dream that SMDP will hold an advanced course for MIPH alumni; we have a dream that a trainer of trainers course will be conducted in each of the MIPH alumni countries; we have a dream that international and collaborative training courses will be conducted by MIPH alumni; and we have a dream that MIPH alumni will work together without borders to contribute to a healthy world."

This year's class brings to 293 the total number of MIPH course alumni working in 61 countries around the world.

Currently, SMDP collaborates with graduates in more than 20 of these countries to help strengthen public health management training capacity. In addition to these national capacity-building programs, SMDP has also partnered with the University of Guam, the

Philippines Department of Health, and Mexico's Secretariat of Health to strengthen *regional* management training capacity in Asia, the Pacific Rim, and Latin America.

Photos from left, clockwise. Velepe Mtonga addresses the Class of 2005 and invited guests.

Winnie Wafula (Uganda), Fannie Kachale (Malawi) and Olivia Semende (Mozambique) design a public health program intervention during the third day of Healthy Plan-it™.



Argentina Munguambe (Mozambique) and Hailu Negassa (Ethiopia) listen to a lecture on how to manage, design, deliver, and evaluate training.

Leo Dambe (Malawi) and Beth Dos Santos (Brazil) compare notes on photography following the MIPH 2005 graduation ceremony.



SMDP Moves to CDC Main Campus

SMDP has relocated to the new CDC Building #21 at CDC's main campus on Clifton Road in Atlanta. SMDP's offices are now in the same physical location as those of other staff in SMDP's new organizational unit, the Coordinating Office for Global Health (COGH).

COGH's mission is to provide leadership and work with partners around the globe to 1) increase life expectancy and years of quality life, especially among those of highest risk for premature death, including vulnerable children and women, and 2) increase global preparedness to

prevent and control naturally occurring and man-made threats to health.

The move enables SMDP to work more closely with its COGH partners providing international services, especially the Division of Epidemiology and Surveillance Capacity Development (DESCD), which oversees the 25-year-old international Field Epidemiology Training Program (FETP).

SMDP's strength in training public health management trainers complements DESCDC's strengths in applied epidemiology, evaluation, public health surveillance, and instructional design. SMDP

and DESCDC staff will work together to provide more integrated training services to partners in developing countries.

Our new mailing address:
Sustainable Management
Development Program
Coordinating Office for Global Health
CDC, 1600 Clifton Road NE
Building 21, Mailstop D-69
Atlanta, GA 30333 USA

New SMDP phone number:
(1-404) 639-3270
New SMDP FAX number:
(1-404) 638-5450

SMDP web address (unchanged):
www.cdc.gov/smdp

Le Van Duc ('01) has been appointed Director, Danang Hospital for Tuberculosis and Lung Diseases. He received a master of public health degree in 2004 from Mahidol University, Bangkok, Thailand.

Selma Sogoric ('01), Tea Vukusic Rukavina ('01), and Ognjen Brborovic ('03) co-authored, with Andro Vlahusic, Nino Zganec, and Stjepan Oreskovic, the study "Counties selecting public health priorities—a 'bottom-up' approach (Croatian Experience)," published in *Coll. Antropol* (29)2005:1:111-119, and available in PDF format on the SMDP website (www.cdc.gov/smdp/docs/sogoric.pdf). The Healthy Counties project is now in the implementation phase, and has moved from the Ministry of Health in Croatia to the counties themselves, under the Adrija Stampar School. Four concurrent activities are under way: 1) health plan implementation in all 15 counties, 2) an elder-care improvement pilot project in 6 counties, 3) TQM follow up and new training, and 4) evaluating the first part of the County Project in all 15 counties.

Lukman Hakim Tarigan ('01) has been appointed as a master trainer for midwives in Aceh, Indonesia, a region affected by the December 2004 tsunami. As a public health program consultant, he was involved in developing a module for reproductive health and midwife training in East Timor in 2004. He has served since 2004 as chair of an operational tuberculosis research group, and was chair of the Leprosy Elimination Campaign Taskforce (2002-2004). He currently heads Sanitation and Surveillance for Indonesian Muslim pilgrims to Mecca in 2005. In the 2006 pilgrimage season, he will be assigned to Jeddah, Saudi Arabia, as Health Coordinator for Indonesian pilgrims.

Fimka Tozija ('03) has been selected as a General Secretary for the Third Congress of Preventive Medicine, to be held October 2006 in Ohrid, Macedonia.

Hariadi Wibosono ('01) (pictured below with Mike Malison, SMDP Director) visited CDC recently to meet with entomologist Dr. Bill Hawley about various challenges in controlling vector-borne diseases. The visit was related to Hariadi's work on vector-borne diseases for the Ministry of Health, Indonesia.



Syed Muhammad Israr ('01) leads a team from the Department of Community Health Sciences at the Aga Khan University in providing technical support to the Pakistan Initiative for Mothers and Newborns (PAIMAN) project. This country-wide project is led by John Snow, Inc., with financial assistance from USAID. PAIMAN has been designed as a 5-year pilot project to be implemented in the 10 districts of Pakistan. Various partners including the government of Pakistan and different local NGOs provide technical support through a consortium. A training package for the senior district managers in the project districts will be implemented as part of the project. Israr and his team are developing a plan to assess the impact of the management training program.

Sadi Moussa ('95) has received a master of public health degree from Rollins School of Public Health, Emory University. He received The James W. Alley Award from the Rollins School, an award to the graduating MPH student who has provided the greatest service to disadvantaged populations during his or her career. Sadi is currently on detail in Rwanda as a

CDC/WHO consultant on polio eradication. He has been appointed Director of Hygiene and Health Education in the MOH for Niger, in collaboration with The Carter Center.

Kamel Kaddoura ('97), Ford Foundation scholarship recipient, received a master of public health degree from the American University of Beirut, August 25, 2005.

Swandari Djojo ('01) joined WHO Indonesia in 2004 as a National Consultant for the TB Programme in Indonesia. In this position, she provides technical assistance to the regional DOTS activities and assists in developing and carrying out training plans for the provinces in collaboration with the Provincial Training Coordinator. She also participates in strategic planning, in strengthening and streamlining TB surveillance, and in developing and implementing hospital involvement in TB Control.

SMDP News received a 2005 award from the CDC/ATSDR Communicators Roundtable for "outstanding achievements toward the accomplishment of CDC/ATSDR's health communications goals." Editor Sandra Bean, M.P.H., pictured below, received the award on behalf of SMDP.



SMDP's 3rd Biennial Conference

Strengthening Global Public Health Management Capacity: *Leadership, Innovation, and Sustainability*

Now is the time to plan to attend the 3rd biennial SMDP global conference, to be held May 21-26, 2006, in Cape Town, South Africa. MIPH graduates are encouraged to attend, and public health professionals from around the world are welcome. On-line registration begins January 2006 through the University of Cape Town Conference Management Center (CMC) website. To register for the conference, go to www.uct-cmc.co.za after January 1; click on "conferences" and "May 2006."

The biennial SMDP conference brings together public health professionals from around the globe to discuss the role of management training and management capacity building in improving public health systems and programs. The conference also provides a forum for international MIPH alumni to exchange lessons learned about improving public health management in developing countries. The 2006 conference features lectures by invited speakers on current public health management issues, oral presentations, and skill-building workshops.

The 2006 conference will feature

- Opportunities for advanced management training at concurrent workshops
- SMDP awards for Management Training Excellence and Applied Management Learning Projects—MIPH graduates *only* are eligible for these awards
- Presentations on public health management and management training—abstract submissions are open to all
- Opportunities to network with peers from around the world on public health management issues

The planning committee welcomes abstracts for oral presentations that focus on the broad spectrum of issues in the fields of management and management training in public health (15-minute presentation and 5-minute discussion). Abstracts should be

submitted on the [CMC conference registration website](#). Go to the SMDP conference menu and highlight "abstract information" for further instructions.

SMDP awards submissions from MIPH graduates should be sent for initial screening to the point of contact in your country. Once approved, entries should be emailed as MS Word attachments to smdp@cdc.gov. Follow the instructions in the awards guidelines, available on the CMC website.

Both oral presentation abstracts and SMDP award submissions must be submitted by February 1, 2006.

Conference registration opens on January 1 and will close on April 15, 2006. Late fees will incur for registrations arriving later than March 21. Lodging in Cape Town must be reserved on the CMC website by March 21, 2006.

First Cohort of Management Trainees Graduates in Thailand

The first cohort of public health management trainees in Thailand graduated in Bangkok, November 14-16, 2005. Sirima Patamadilok (MIPH '04) and Chanuantong Tanasugarn (MIPH '00) of Mahidol University organized and taught a Total Quality Management (TQM) workshop for 24 medical technologists from eight hospital labs, one regional medical center, and the National Institute of Health in May 2005. Participants returned to their work places to form teams and carry out applied learning projects using TQM skills and tools.

In the November graduation workshop, the 24 participants presented six projects. These applied learning projects focused on reducing acid-fast bacillus (AFB) smear processing time, reducing waiting time for specimen collection, reducing laboratory

errors, and implementing laboratory quality and timeliness standards.

Results from four of the six are summarized below:

- Mae Lao & Mae Suai Hospital—the percent of AFB cultures that exceeded the 40-minute standard time for processing dropped from 50% to 16%
- Phayao Hospital—the percent of patients waiting more than 15 minutes to be seen dropped by nearly half, from 82% to 49%
- Ratchaburi Hospital—the average specimen processing time was reduced from 83 minutes to 46 minutes—less

than 55% of the previous average processing time

- Chiang Khum Hospital—lab reporting errors declined from 7.7% to 1.6% —a nearly five-fold reduction in errors

Certificates signed by Mahidol University, the Ministry of Public Health, and SMDP were presented to the team members who had completed their projects. Presentations took place during a graduation ceremony attended by the Director of the NIH and the Assistant Director of the Bureau of Policy and Strategy.

The certificates count towards Continuing Education Requirements for laboratory personnel. The next round of training will begin in January 2006.